REGIONAL ARTEMISININ RESISTANCE INITIATIVE (PRINCIPAL RECIPIENT)

INTERNAL AUDIT REPORT

9 December 2016

PROJECT NAME: REGIONAL ARTEMISININ RESISTANCE INITIATIVE
PROJECT NUMBER: 00089688
COUNTRY: CAMBODIA
AUDITOR: MOORE STEPHENS LLP
PERIOD SUBJECT TO AUDIT: 1 January to 31 December 2014
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INTERNAL AUDIT AND INVESTIGATIONS GROUP

Acronyms and abbreviations

FB  Fund Board
FMO  Fund Manager’s Office
GF  Global Fund
IAIG  Internal Audit and Investigations Group
IPSAS  International Public Sector Accounting Standards
KHOC  Cambodia Operations Centre
MMOH  Myanmar Operational Hub
OC  Operations Centre
PC  Project Centre
PR  Principal Recipient
RAI  Regional Artemisinin Resistance Initiative
RO  Regional Office
SR  Sub-recipient
SSF  Single Stream of Funding
TOR  Terms of Reference
UNOPS  United Nations Office for Project Services
USD  United States Dollars
Executive summary

The engagement context
From 17 to 20 November 2015, Moore Stephens LLP (“the audit firm”), conducted an audit of the Principal Recipient (PR) of the project ‘Regional Artemisinin Resistance Initiative’ (Atlas project ID 00089688), (“the project”), which is implemented and managed by the UNOPS Operations Centre in Cambodia.

The project reported PR expenditure amounting to USD 2,753,093 during the period from 1 January to 31 December 2014.

Audit objectives
The overall objective of the audit was to assess the management of the project operations to obtain reasonable assurance towards the achievement of the project objectives.

The areas of focus included:
   a) Effective, efficient and economical use of resources;
   b) Reliability of reporting;
   c) Safeguarding of assets; and
   d) Compliance with applicable legislation.

The purpose of the audit was to provide reasonable assurance that:
   a) Client/donor contributions and project expenditure are properly accounted for;
   b) Project expenditure was incurred in accordance with the contribution agreement, and is supported by adequate documentation; and
   c) The related financial statements prepared by UNOPS for the year under review present a fair view of the operations.

In particular, we provided an overall assessment of the operational and internal control systems that are in place for the management of the project so that related transactions are processed in accordance with UNOPS policies and procedures to achieve the project’s objectives.

Audit scope
We conducted the audit in accordance with International Standards on Auditing issued by the IASSB and UNOPS internal audit practices, and in consideration of the requirements of International Public Sector Accounting Standards (IPSAS).

Audit rating
Based on the audit report and corresponding management letter we assessed the management of the project as satisfactory which means “internal controls, governance and risk management processes were adequately established and functioning well. No issues were identified that would significantly affect the achievement of the objectives of the audited party”. The details of the audit results are presented in Tables 1 and 2.
Table 1: Summary results of the financial audit

<table>
<thead>
<tr>
<th>Project title</th>
<th>Period</th>
<th>Project no.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional Artemisinin Resistance Initiative (Principal Recipient)</td>
<td>1 January 2014 – 31 December 2014</td>
<td>00089688</td>
</tr>
<tr>
<td>Financial statement</td>
<td>Statement of non-expendable property</td>
<td></td>
</tr>
<tr>
<td>Amount USD</td>
<td>Opinion</td>
<td>Amount USD</td>
</tr>
<tr>
<td>2,753,093</td>
<td>Unqualified</td>
<td>3,985</td>
</tr>
</tbody>
</table>

Table 2: Internal control rating summary for project

<table>
<thead>
<tr>
<th>Functional area</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project management</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Finance</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Procurement and supply chain</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Human resources</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>General administration</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall rating of internal control</td>
<td>Satisfactory</td>
</tr>
</tbody>
</table>

Key issues and recommendations

There are no audit findings to report.

Signed:

Mark Henderson
Partner
Moore Stephens LLP

9 December 2016
Annex I - Definitions

Standard audit ratings for overall performance of internal control system

The harmonized rating system being applied by the internal audit services of UNICEF, UNFPA, WFP, UNDP and UNOPS effective 1 January 2010 is based on the following principles:

There are three categories:

(a) satisfactory,
(b) partially satisfactory, and
(c) unsatisfactory.

The elements of the rating system take into account the audited office’s internal control system, risk management practices, and their impact on the achievement of office objectives.

The definitions of the ratings are, as follows:

<table>
<thead>
<tr>
<th>Standard rating</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Satisfactory</td>
<td>Internal controls, governance and risk management processes were adequately established and functioning well. No issues were identified that would significantly affect the achievement of the objectives of the audited party.</td>
</tr>
<tr>
<td>Partially satisfactory</td>
<td>Internal controls, governance and risk management processes were generally established and functioning, but needed improvement. One or several issues were identified that may negatively affect the achievement of the objectives of the audited entity.</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>Internal controls, governance and risk management processes were either not established or not functioning well. The issues identified were such that the overall objectives of the audited entity could be seriously compromised.</td>
</tr>
</tbody>
</table>

Categories for priorities of audit recommendations

The audit observations are categorized according to the priority of the audit recommendations and the possible causes of the issues. The categorized audit observation provides a basis by which the UNOPS country office management is to address the issues.

The following categories of priorities are used:

<table>
<thead>
<tr>
<th>Categories</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>High</td>
<td>Prompt action is considered imperative to ensure that UNOPS is not exposed to high risks (that is, where failure to take action could result in critical or major consequences for the organization).</td>
</tr>
<tr>
<td>Medium</td>
<td>Action is considered necessary to avoid exposure to significant risks (that is, where failure to take action could result in significant consequences).</td>
</tr>
<tr>
<td>Low</td>
<td>Action is considered desirable and should result in enhanced control or better value for money.</td>
</tr>
</tbody>
</table>
Possible causes

The following categories of possible causes are used:

- **Guidelines**: absence of written procedures to guide staff in performing their functions;
  - Lack of or inadequate corporate policies or procedures
  - Lack of or inadequate RO/OC/PC policies or procedures
  - Inadequate planning
  - Inadequate risk management processes
  - Inadequate management structure
- **Guidance**: inadequate or lack of supervision by supervisors;
  - Lack of or inadequate guidance or supervision at the RO/OC/PC level
  - Inadequate oversight by Headquarters
- **Resources**: insufficient resources (funds, skill, staff) to carry out an activity or function;
  - Lack of or insufficient resources (financial, human, or technical resources)
  - Inadequate training
- **Human error**: Un-intentional mistakes committed by staff entrusted to perform assigned functions;
- **Intentional**: intentional overriding of internal controls;
- **Other**: Factors beyond the control of UNOPS.

List of functional areas

The following categories of functional areas are used:

- Project management
- Finance
- Human resources
- Procurement and supply chain
- General administration (which includes asset management)
- Information and communications technology