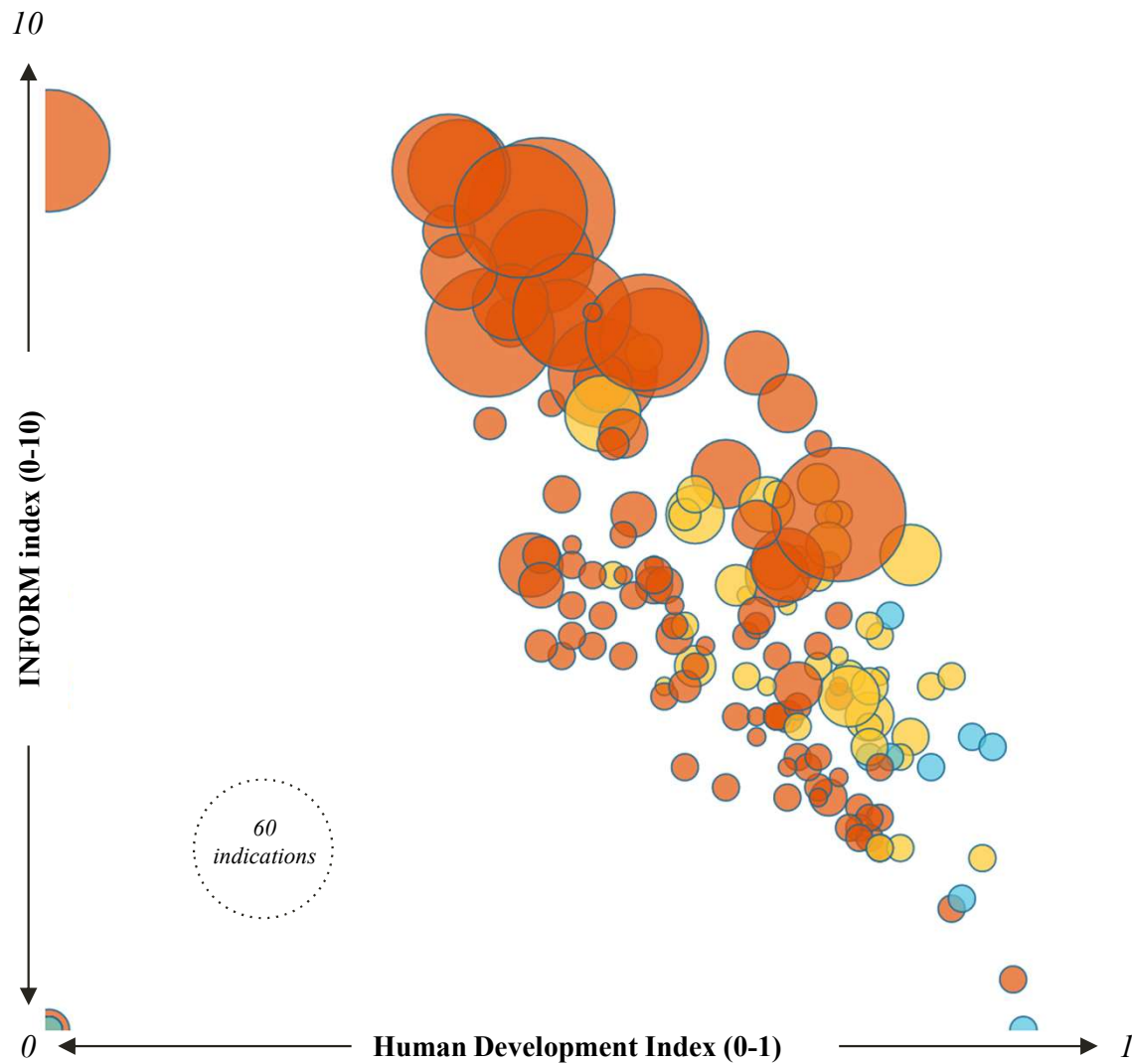




Graphs and illustrations

DP/OPS/2023/5 - Annex II

**BUILD
THE FUTURE**

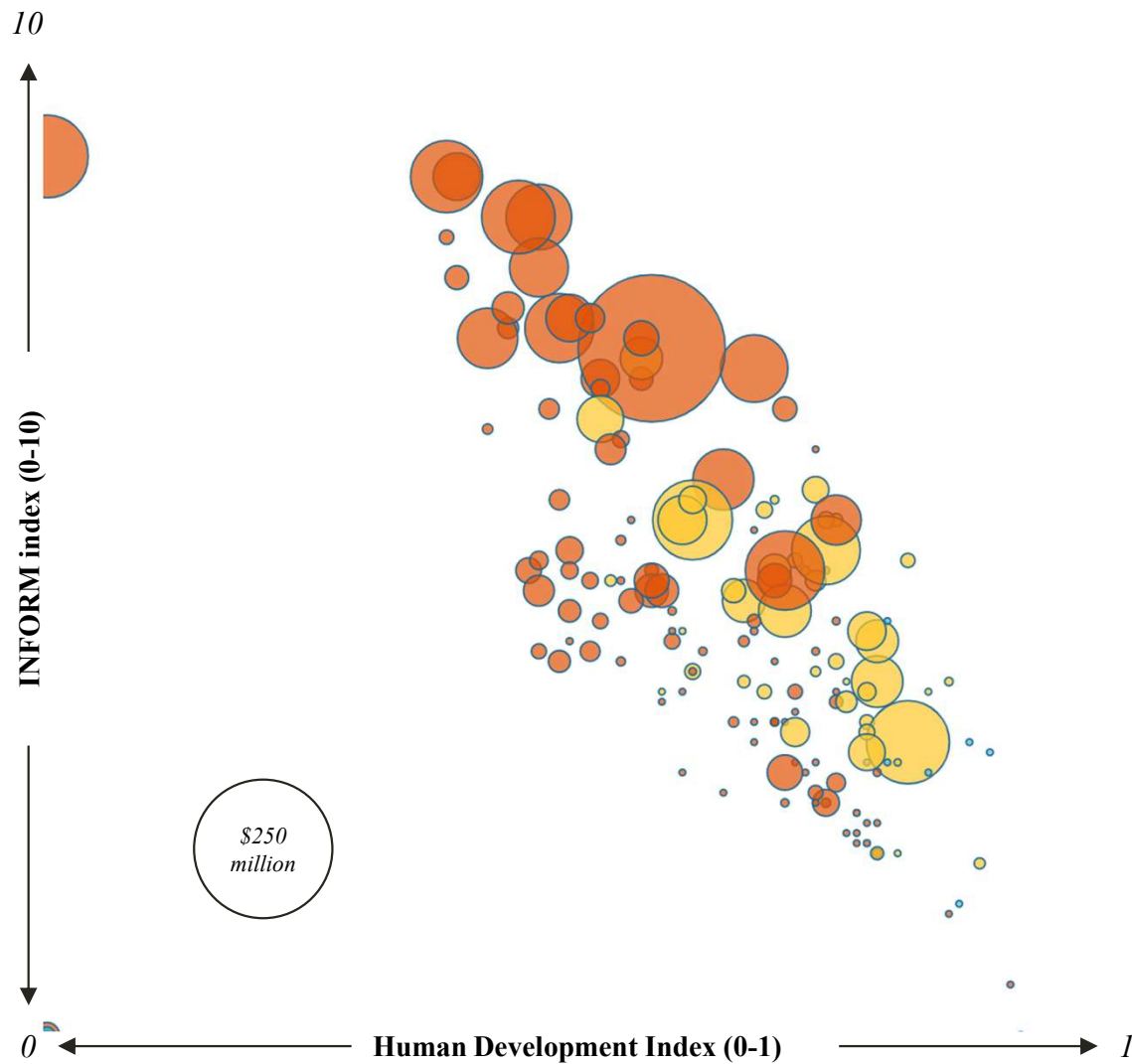


Graph 1
Management survey:
Where we want to be

*Bubbles represent countries.
 Sized # indications of survey
 respondents. Top left = most
 vulnerable, least developed.*

UNOPS Typology

- Countries in special and fragile situations
- Other programme countries
- Other countries and territories



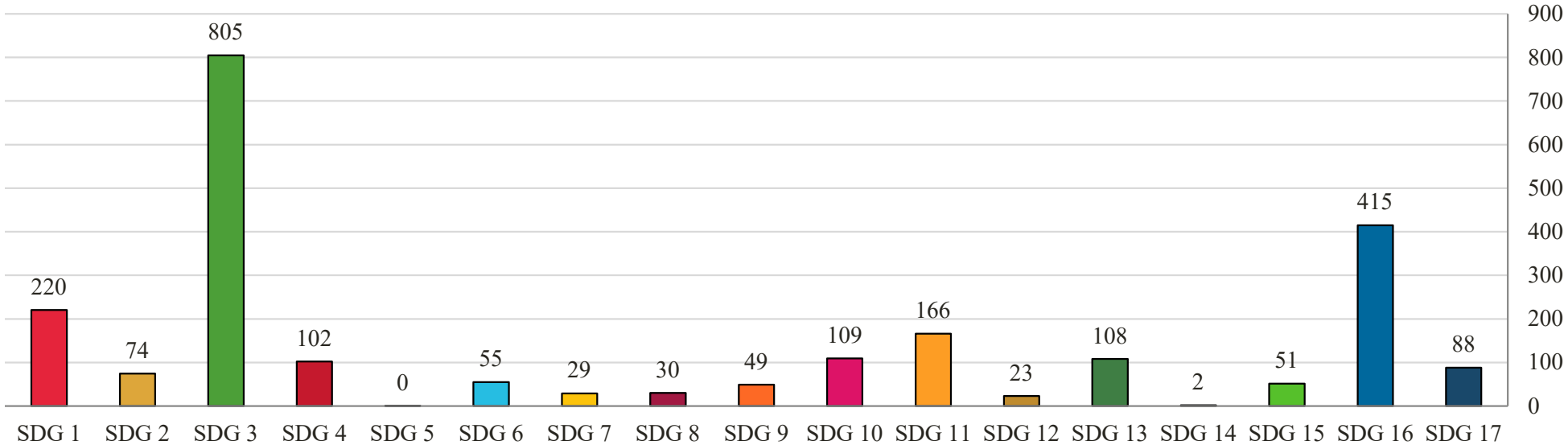
Graph 2
Portfolio analysis:
Where we are

*Bubbles represent countries.
 Sized by 2018-2021 average
 expense. Top left = most
 vulnerable, least developed.*

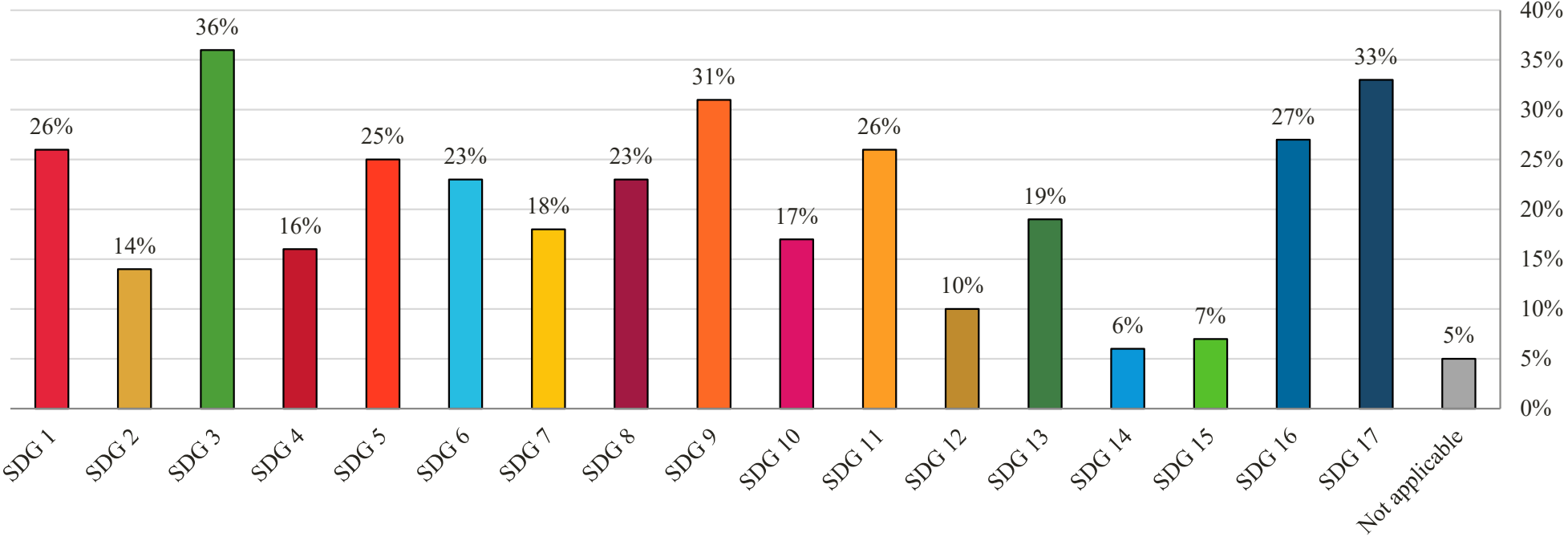
UNOPS Typology

- Countries in special and fragile situations
- Other programme countries
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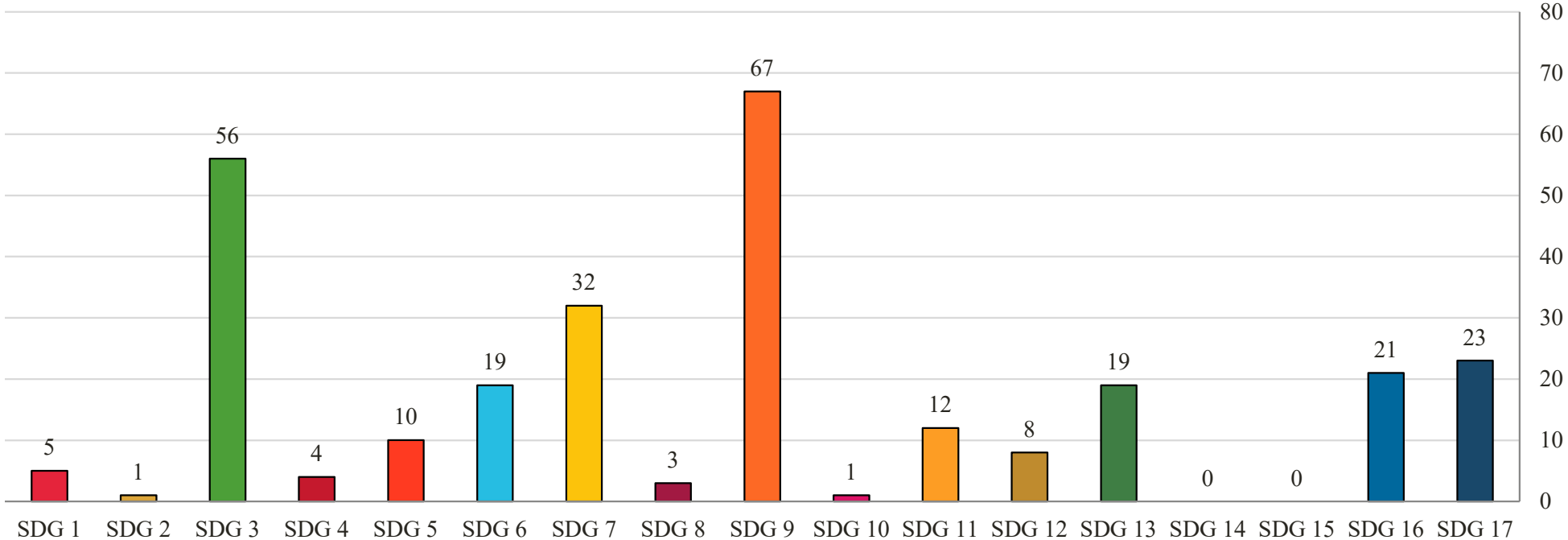
Graph 3: Portfolio review. Primary SDG mapping for active engagements 2022 (\$ millions, excluding 'PharmaMex')



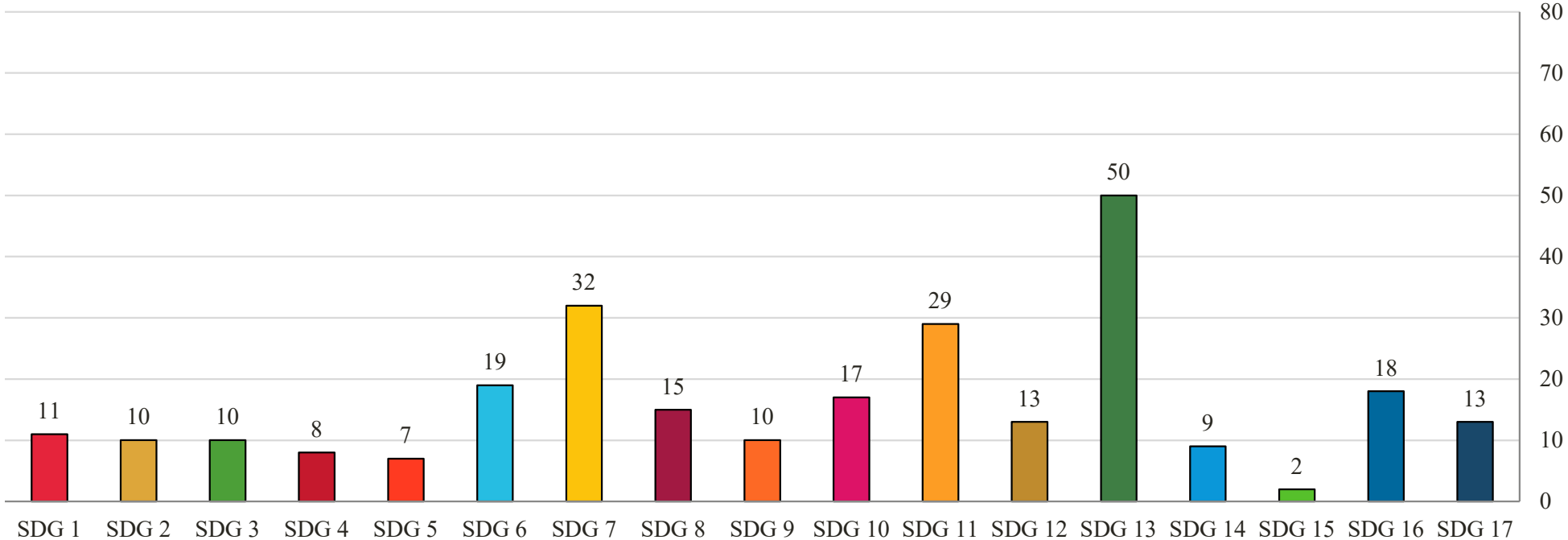
Graph 4: Partner survey. UNOPS as an implementing partner for the SDGs.



Graph 5: Management survey. Where we have a credible value proposition (# indications, multi-select)



Graph 6: Management survey. Where we should build a credible value proposition (# indications, multi-select)



Graph 7

Management survey:

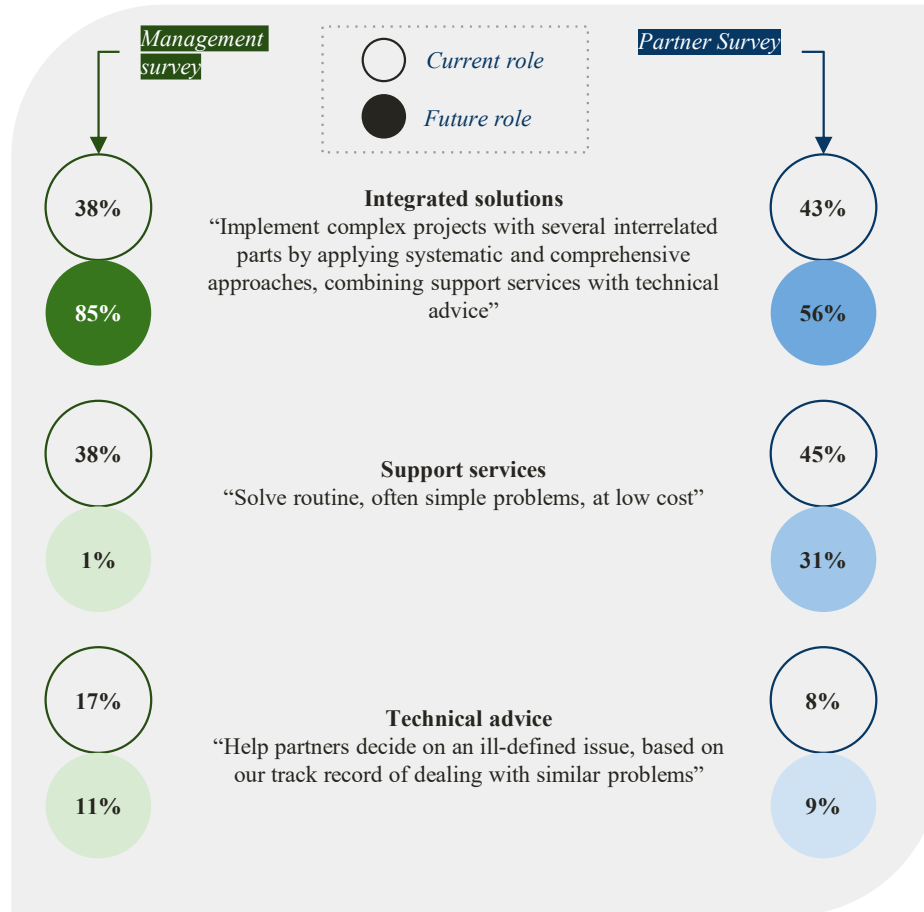
"Which of the three roles and value propositions do you think our partners would mainly use to describe UNOPS today?"

"Which of the three roles and value propositions do you think our partners should use to describe UNOPS five years from today?"

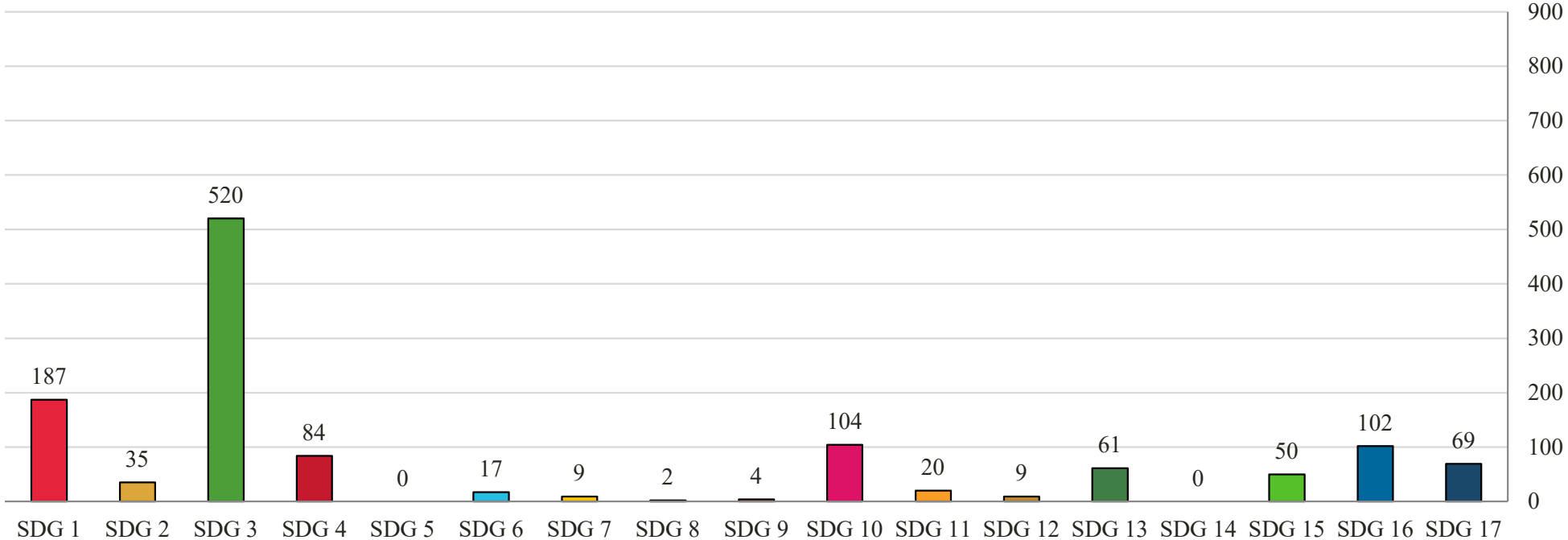
Partner survey

"What would best describe UNOPS role in our current partnership?"

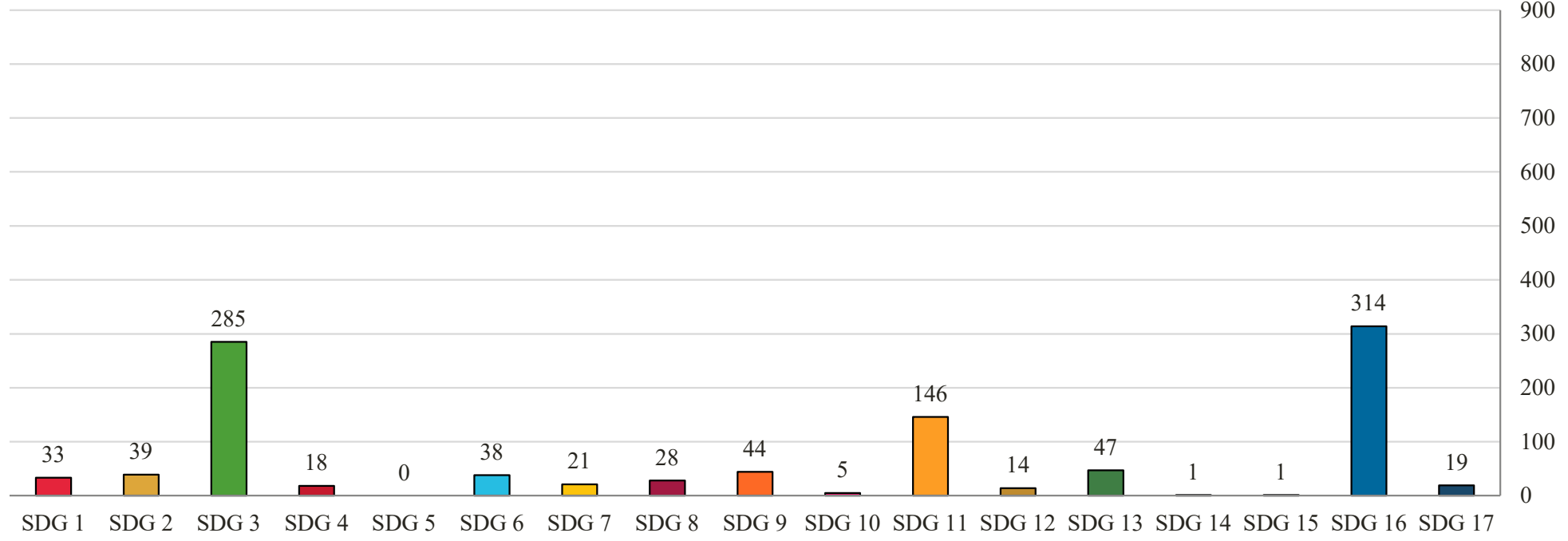
"What would best describe UNOPS role in our future partnership?"



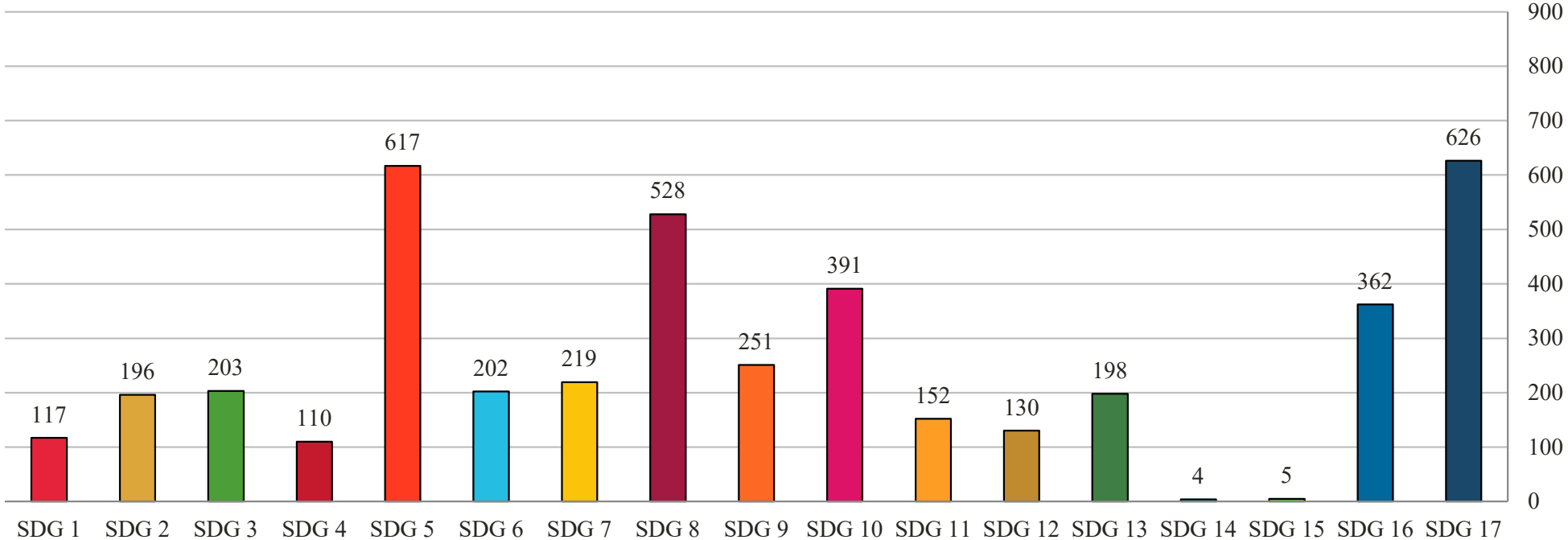
Graph 8: Principal expense. Primary SDG mapping for active engagements 2022 (\$ millions, excluding 'PharmaMex')



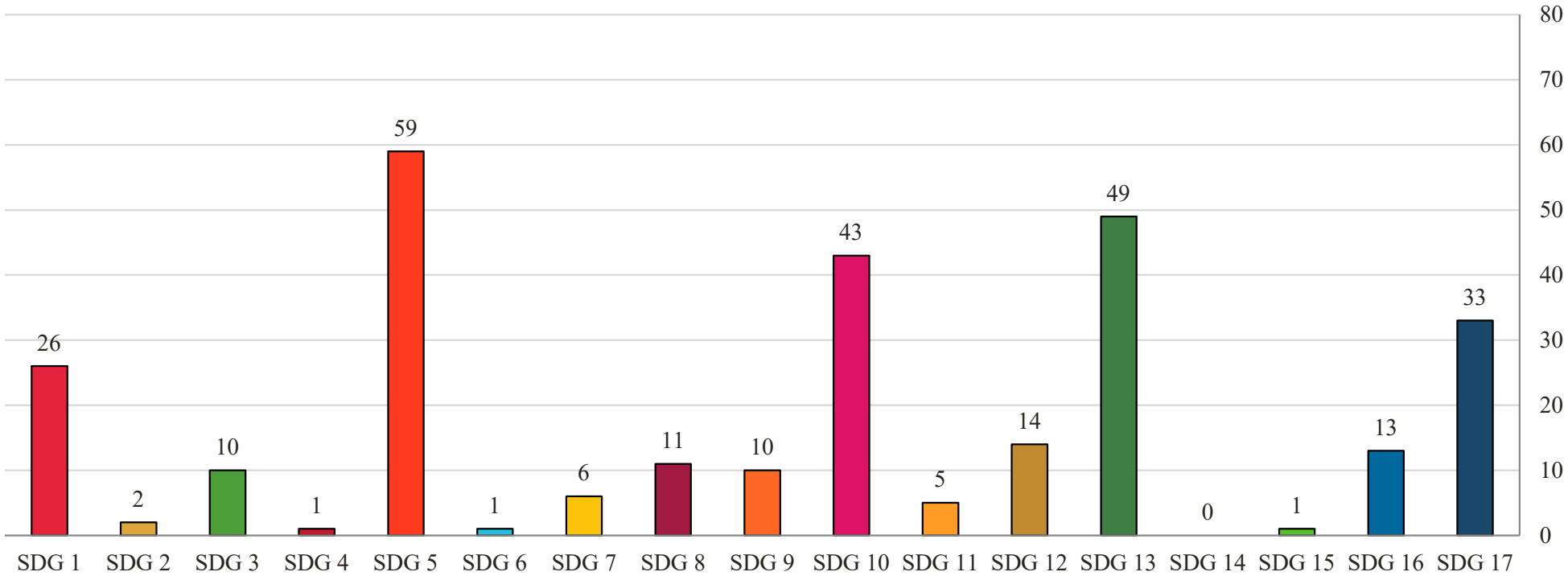
Graph 9: Agent expense. Primary SDG mapping for active engagements 2022 (\$ million, excluding 'PharmaMex')



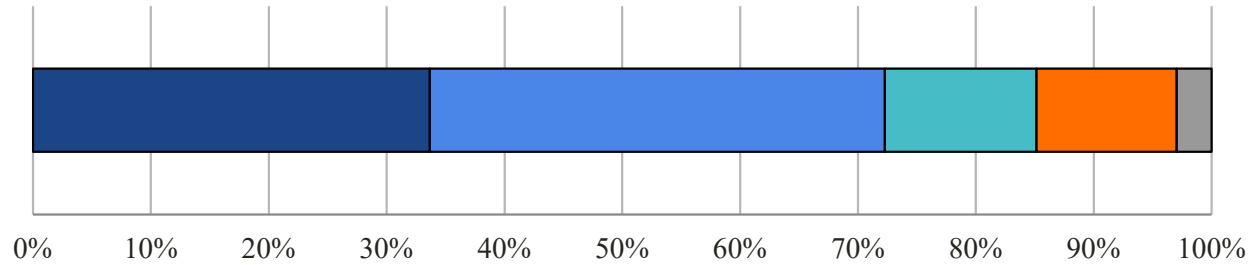
Graph 10: Portfolio analysis. Expense by secondary SDG 2022 (\$ millions, excluding 'PharmaMex')



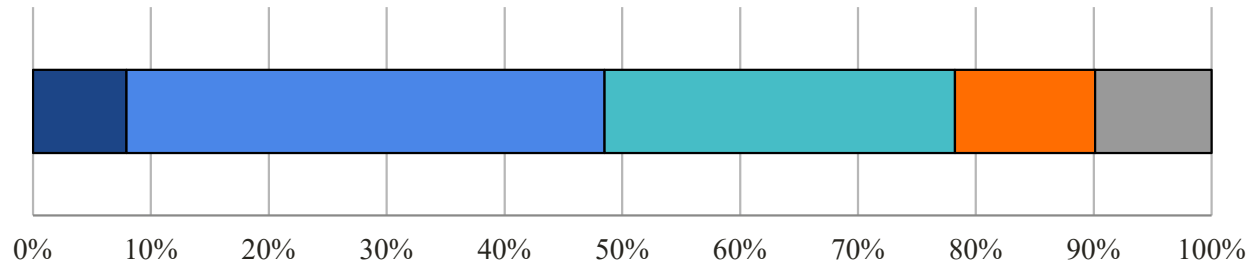
Graph 11: Management survey. Cross-cutting SDGs (# indications, multi-select)



Graph 12a: Management survey. Capacity to support implementation of innovative and blended finance through infrastructure, procurement and project management services (share of indications, single select)



Graph 12b: Management survey. Capacity to provide upstream advisory services on innovative and blended finance for design and development of projects and programmes (share of indications, single select)



- We already have strong capacity
- We have some but scattered capacity we should build on
- We do not have, but should build capacity
- We should not take on this role in relation to innovative and blended finance
- Don't know