

Enhanced format of the UNOPS Annual Report to the Executive Board for the year 2022

Introduction

1. The purpose of the enhanced format of the UNOPS Annual Report to the Executive Board for 2022 is to ensure the report provides the qualitative and quantitative information needed for the Executive Board to provide strategic oversight on the organization in accordance with general assembly resolution 48/162.
2. The new format of the UNOPS annual report will:
 - a. be aligned with the UNOPS strategic plan, 2022-2025, and strategic goals set out therein.
 - b. place particular emphasis on the Executive Board's needs and requirements for information on strategic risks, challenges and lessons learned.
 - c. incorporate elements to respond to the Board's request for systematic analysis and reporting on UNOPS contributions (decision 2021/21 on the strategic plan).
 - d. provide accounts of contributions to expand implementation capacity for the SDGs, combating climate change, and advancing our common agenda
 - e. require additional regular resourcing of enhanced reporting capacity at the country, regional and global levels, supported by systems and tools.
3. Pursuant to the Executive Board's endorsement that the proposed new format is directionally correct, management will proceed to make necessary internal adjustments to its management budget. As part of this management will assess cost-effectiveness and continued relevance of certification against the global reporting initiative. Internal budget adjustments will be made within the current fee-structures.

Report outline

UNOPS in the global agenda

4. This section of the report will contextualize UNOPS in the developments of the global agenda and landscape over the year covered by the report.
5. Report section and chapters:

I. UNOPS in the global agenda and landscape

- A. Situational preamble and strategic results framework**
- B. Key strategic results for the year in review**
- C. Key strategic risks for the UNOPS mandate and business model**

UNOPS contributions

6. The section on UNOPS contributions will provide an account of the results achieved in relation to each of the three strategic contribution goals. It will conclude with a section highlighting operational risks, challenges and lessons learned.
7. In the strategic plan, 2022-2025 the short-hand for the three UNOPS contribution goals is: (a) support countries, (b) help people in need, and (c) enable our partners.
8. The reporting against each contribution goal will follow a standard format.
9. For this purpose UNOPS will in the annual report on 2022 introduce a set of strategic contribution indicators, capturing the specific priorities the plan sets out under each of the three goals. These will shape the performance reporting against the contribution goals.

10. The reporting under the contribution goals may also be supplemented by thematically framed strategic accounts, e.g. by quality infrastructure, public procurement, impact investing, climate change, COVID-19 and/or health, as well as cross-cutting economic, social and environmental concerns, and linkages to SDGs and/or help to implement Our Common Agenda.

11. The thematically framed strategic accounts may in turn be supplemented by unfolding of human interest-focused project examples from support provided to expand partners' implementation capacity in different countries and contexts. These may, as relevant, be provided in the main text, in annex, and/or via innovative digital channels.

12. In addition, the reporting against contribution indicators may, as relevant, be supplemented by reporting on economic, social and environmental aspects in accordance with existing and/or new indicators on sustainable implementation approaches.

13. The section on operational results will be concluded with management highlighting operational risks, challenges and lessons learned for the attention of the Executive Board. This section may, inter alia, be informed by strengths and areas of improvement highlighted in feedback through the UNOPS client board and partner surveys.

14. Report section and chapters:

II. UNOPS contributions

A. Support countries

B. Help people in need

C. Enable our partners

D. Operational risks, challenges and lessons learned

UNOPS management

15. The section on UNOPS management will provide an account of the results achieved in relation to each of the four management goals. It will conclude with a section highlighting management risks, challenges and lessons learned.

16. In the strategic plan, 2022-2025 the short-hand for the four UNOPS management goals is: (a) partner value, (b) people excellence, (c) process excellence, and (d) financial stewardship.

17. Each management goal is supplemented by three drivers with management performance indicators. These will continue to shape the standard format for stocktaking of performance and reporting against each of the management goals. The people perspective will, inter alia, include statistics on SEA.

18. The section on management results will be concluded with management highlighting operational risks, challenges and lessons learned for the attention of the Executive Board. This section may, inter alia, be informed by strengths and areas of improvement highlighted in feedback through the UNOPS client board and partner surveys.

19. Report section and chapters:

III. UNOPS management

E. Partner value

F. People excellence

G. Process excellence

H. Financial stewardship

I. Management risks, challenges and lessons learned